



THE DISTRICT OF NORTH VANCOUVER

2020–2024 FINANCIAL PLAN APPROVAL BYLAW

BYLAW 8435

Effective Date – April 20, 2020

CONSOLIDATED FOR CONVENIENCE ONLY

This is a consolidation of the bylaws below. The amending bylaws have been combined with the original bylaw for convenience only. This consolidation is not a legal document. Certified copies of the original bylaws should be consulted for all interpretations and applications of the bylaw on this subject.

Original Bylaw

Bylaw 8435

Date of Adoption

April 20, 2020

Amending Bylaw

Bylaw 8439

Bylaw 8479

Date of Adoption

May 11, 2020

December 7, 2020

The bylaw numbers in the margin of this consolidation refer to the bylaws that amended the principal bylaw (2020–2024 Financial Plan Bylaw 8435, 2020). The number of any amending bylaw that has been repealed is not referred to in this consolidation.

The Corporation of the District of North Vancouver

Bylaw 8435

A bylaw to approve the 2020 Financial Plan for the five years ending December 31, 2024 pursuant to section 165 of the *Community Charter*

The Council for The Corporation of the District of North Vancouver enacts as follows:

Citation

1. This bylaw may be cited as “2020-2024 Financial Plan Bylaw 8435, 2020”.

Approval of Financial Plan

2. The 2020-2024 Financial Plan, as set out in Schedule A, for the five years ending December 31, 2024 is approved.

Reserve Fund Appropriations

3. The 2020-2024 Financial Plan reserve fund appropriations, as set out in Schedule C, are approved.

Schedule A to Bylaw 8435
District of North Vancouver
2020-2024 Financial Plan
(\$000)

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | | | | | | |
| Taxation | 112,144 | 111,908 | 117,189 | 121,848 | 126,470 | 130,416 |
| Sales, Fees, and Other User Charges | 97,692 | 98,008 | 104,394 | 108,091 | 116,036 | 117,799 |
| Developer Contributions | 18,867 | 14,932 | 4,212 | 4,167 | 1,414 | 5,012 |
| Grants and Other Contributions | 5,923 | 14,330 | 6,378 | 2,960 | 2,475 | 2,119 |
| Investment Income | 4,928 | 4,963 | 5,176 | 4,886 | 4,872 | 4,892 |
| Penalties & Interest on Taxes | 975 | 825 | 825 | 825 | 825 | 825 |
| | 240,529 | 244,966 | 238,174 | 242,777 | 252,092 | 261,063 |
| Proceeds from Borrowing | - | 3,625 | 28,249 | 135 | - | - |
| Appropriations from: | | | | | | |
| Capital Committed Funds | 50 | - | - | - | - | - |
| Operating Reserves | 8,413 | 7,792 | 8,602 | 6,855 | 3,741 | 3,743 |
| Capital Reserves | 65,534 | 79,681 | 86,549 | 56,655 | 71,733 | 58,728 |
| | 73,997 | 87,473 | 95,151 | 63,510 | 75,474 | 62,471 |
| Source of Funds | \$ 314,526 | \$ 336,064 | \$ 361,574 | \$ 306,422 | \$ 327,566 | \$ 323,534 |
| Operating Expenditures | | | | | | |
| Community Services | 39,573 | 40,854 | 42,450 | 43,269 | 44,088 | 44,936 |
| Planning and Development | 13,974 | 14,137 | 14,356 | 13,155 | 11,712 | 13,047 |
| Protective Services | 43,378 | 43,965 | 44,684 | 45,474 | 46,365 | 47,374 |
| Transportation and Engineering | 8,827 | 9,345 | 9,120 | 9,218 | 9,125 | 9,312 |
| Utilities | 46,485 | 48,427 | 50,871 | 55,580 | 60,436 | 66,035 |
| Governance and Admin | 16,367 | 16,340 | 16,932 | 16,772 | 16,643 | 16,538 |
| | 168,604 | 173,068 | 178,413 | 183,468 | 188,369 | 197,242 |
| Capital Expenditures | 72,781 | 89,238 | 123,994 | 60,490 | 76,499 | 59,353 |
| Debt Service | 2,762 | 2,762 | 2,762 | 2,942 | 4,363 | 4,817 |
| Contributions to: | | | | | | |
| Operating Reserves | 3,754 | 6,598 | 116 | 119 | 121 | 123 |
| Capital Reserves | 66,625 | 64,398 | 56,289 | 59,403 | 58,214 | 61,999 |
| | 70,379 | 70,996 | 56,405 | 59,522 | 58,335 | 62,122 |
| Use of Funds | \$ 314,526 | \$ 336,064 | \$ 361,574 | \$ 306,422 | \$ 327,566 | \$ 323,534 |

(8479)

Schedule B to Bylaw 8435
District of North Vancouver
2020 Revenue Disclosure Statement

Revenue from each Funding Source

The proportion of total revenue to be raised from each funding source in 2020 is shown in the table to the right. Property tax is an indirect tax on wealth and accounts for the greatest proportion of municipal revenues. The system of property taxation is relatively easy to administer and understand. It provides a stable and consistent source of revenue for services that provide general community benefits that can be often difficult to fund on a user-pay basis.

| Funding Source | % Revenues | |
|------------------------------|---------------|---------------|
| | 2019 | 2020 |
| Taxation | | |
| Property Value Taxes | 46.6% | 45.0% |
| Parcel Taxes | 0.0% | 0.0% |
| Sales, Fees and User Charges | 40.6% | 39.4% |
| Other Sources | 12.8% | 14.1% |
| Proceeds From Borrowing | 0.0% | 1.5% |
| TOTAL | 100.0% | 100.0% |

Sales, fees and user charges form the second largest portion of planned revenue. Many municipal services, such as water and sewer usage, can be measured and charged on a user-pay basis. This methodology strives to fairly distribute the costs of a municipal service to those who make use of it. Other services (e.g. recreation) which have both a private and community benefit are funded through both user fees and municipal taxes.

Other sources of revenue include developer contributions, government grants and other external contributions. These sources of revenue are difficult to predict and can fluctuate significantly from year to year. In 2020, government grants are projected higher while developer contributions in the form of community amenity contributions are projected lower.

Proceeds from borrowing make up the last source of funding and is used for asset replacement or acquisition of new assets.

Property Tax Burden

The property tax burden for each property class is shown in the table on the right. The tax distribution detailed for 2020 is consistent with the current tax strategy approved by Council in 2009 that aligns the District tax rates with the average for Metro Vancouver, or the capped rate (if applicable) and relevant Ports Property Tax Act impacts. This strategy considers some shifting of the tax burden between classes if the tax base for a property class is not sufficient to be corrected by investment alone. It is expected that the competitiveness of the municipality as a place to do business will benefit from this policy. Ensuring policy objectives continue to support the taxpayers, the District continues to work with the Province to achieve solutions to inequalities presented in Provincial Port regulations as well as attaining workable solutions to assessment valuation issues affecting the success of select small businesses. Council's tax strategy is based on the principles of equity, fairness, and responsiveness to community goals. Proportionate relationships between property classes can be affected by Council's economic policies, provincially legislated tax incentive programs and new permissive and statutory exemptions.

| Property Class | % Property Tax | |
|----------------|----------------|---------------|
| | 2019 | 2020 |
| Residential | 69.0% | 71.7% |
| Utilities | 0.2% | 0.2% |
| Major Industry | 12.6% | 9.8% |
| Light Industry | 1.0% | 0.9% |
| Business | 17.0% | 17.1% |
| Recreation | 0.2% | 0.3% |
| TOTAL | 100.0% | 100.0% |

Permissive Tax Exemptions

Permissive tax exemptions represent approximately \$440,719 in foregone tax revenues. Council grants permissive tax exemptions based on Section 224 of the Community Charter on “use of property” not based upon the charitable status of the organization as a whole. Organizations that contribute to the well-being of citizens within the municipality by improving their quality of life and effectively enhancing community services are eligible.

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**Schedule C to Bylaw 8435
District of North Vancouver
2020 Capital Plan Reserve Fund Appropriations**

| Program | Change # | Cost | DISTRICT RESERVES | | | | | | | | DEVELOPER/PRIVATE | | | GRANTS | SURPLUS |
|---|----------|-------|-------------------|-------------------|-----------|------------------|---------|--------------------|---------------------------|------------------------|-----------------------|----------------------------|-----------------|-----------|-----------------|
| | | | EXISTING CAPITAL | | | LAND AND HOUSING | | NEW CAPITAL | | | DEVELOPMENT | | | OTHERS | General Surplus |
| | | | Infrast. Reserve | Fleet & Equipment | Utilities | Land | Housing | Transp. & Mobility | Community Health & Safety | Climate and Innovation | Develop. Cost Charges | Community Amenity Contrib. | Offsite/Private | Borrowing | |
| NEW CAPITAL AND INITIATIVES | | | | | | | | | | | | | | | |
| Civic Facilities & Equipment | | | | | | | | | | | | | | | |
| Operations Facilities & Equipment | | | | | | | | | | | | | | | |
| Fleet & Equipment Additions | | 221 | - | 221 | - | - | - | - | - | - | - | - | - | - | - |
| Operations Centre Study & Minor Upgrades | | 550 | 550 | - | - | - | - | - | - | - | - | - | - | - | - |
| Climate Adaptation, Mitigation & Natural Hazards | | | | | | | | | | | | | | | |
| Adaptation | | | | | | | | | | | | | | | |
| Daylighting Kilmer Creek at Fromme Road | | 1,500 | - | - | 1,322 | - | - | - | - | - | 178 | - | - | - | - |
| Gallant Storm Main Upgrade | 7 | 5,984 | 48 | - | 5,231 | - | - | - | - | - | 706 | - | - | - | - |
| Maplewood Flood Protection | | 600 | - | - | 529 | - | - | - | - | - | 71 | - | - | - | - |
| (Equipment Phase 1 & 2, Provincial Program) | | 453 | - | - | - | - | - | - | 453 | - | - | - | - | - | - |
| Community Facilities, Arts & Culture | | | | | | | | | | | | | | | |
| Community Facilities | | | | | | | | | | | | | | | |
| Lions Gate Community Centre | 1 | 1,520 | - | - | - | - | - | - | - | - | - | 1,520 | - | - | - |
| Lynn Creek Community Centre | 2 | 800 | - | - | - | - | - | - | - | - | - | 800 | - | - | - |
| Old Delbrook Community Centre Decommission | | 325 | 325 | - | - | - | - | - | - | - | - | - | - | - | - |
| Community Plazas | | | | | | | | | | | | | | | |
| Lions Gate Plazas | | 385 | - | - | - | - | - | - | - | - | - | - | 385 | - | - |
| Library, Archives & Exhibits | | | | | | | | | | | | | | | |
| Capilano Library Renewal & Upgrade | | 50 | 50 | - | - | - | - | - | - | - | - | - | - | - | - |
| Lynn Valley & Parkgate Library Upgrades | | 400 | 400 | - | - | - | - | - | - | - | - | - | - | - | - |
| Public Art & Heritage | | | | | | | | | | | | | | | |
| Lions Gate Public Art | | 50 | - | - | - | - | - | - | - | - | - | 50 | - | - | - |
| Lynn Creek Public Art | | 75 | - | - | - | - | - | - | - | - | - | 75 | - | - | - |
| Lynn Valley Public Art | | 300 | - | - | - | - | - | - | - | - | - | 300 | - | - | - |
| Parks & Open Spaces | | | | | | | | | | | | | | | |
| District Level Parks | | | | | | | | | | | | | | | |
| Cates Park Facilities Expansion | | 2,770 | 1,119 | - | - | - | - | - | - | - | 184 | - | - | - | 1,467 |
| Lynn Canyon Park Central Area Upgrades | | 75 | 10 | - | - | - | - | - | 56 | - | 9 | - | - | - | - |
| Neighbourhood Parks | | | | | | | | | | | | | | | |
| Delbrook Neighbourhood Park | | 150 | - | - | - | - | - | - | 150 | - | - | - | - | - | - |
| Lynn Creek Bridgman Park Multi Unit Playstructure | | 250 | 100 | - | - | - | - | - | - | - | 150 | - | - | - | - |
| Sport Fields | | | | | | | | | | | | | | | |
| Delbrook Park Fieldhouse | | 1,500 | 1,320 | - | - | - | - | - | - | - | 180 | - | - | - | - |
| Inter River Artificial Turf Field | | 250 | 60 | - | - | - | - | - | 35 | - | 30 | - | - | 125 | - |
| Sport Field Minor Upgrades & Safety Standards | | 130 | 130 | - | - | - | - | - | - | - | - | - | - | - | - |

2020 Capital Plan Reserve Fund Appropriations, cont. (\$000's)

| Program | Change # | Cost | DISTRICT RESERVES | | | | | | | | DEVELOPER/PRIVATE | | | GRANTS | SURPLUS |
|---|----------|---------------|-------------------|-------------------|---------------|------------------|--------------|--------------------|---------------------------|------------------------|-----------------------|----------------------------|-----------------|--------------|-----------------|
| | | | EXISTING CAPITAL | | | LAND AND HOUSING | | NEW CAPITAL | | | DEVELOPMENT | | | OTHERS | General Surplus |
| | | | Infrast. Reserve | Fleet & Equipment | Utilities | Land | Housing | Transp. & Mobility | Community Health & Safety | Climate and Innovation | Develop. Cost Charges | Community Amenity Contrib. | Offsite/Private | Borrowing | |
| Public Safety | | | | | | | | | | | | | | | |
| Fire & Rescue | | | | | | | | | | | | | | | |
| Maplewood Fire & Rescue Facility | | 3,500 | - | - | - | - | - | - | - | - | - | - | - | 3,500 | - |
| Operations Facilities & Equipment | | | | | | | | | | | | | | | |
| Deep Cove Camera & Weather System | | 44 | - | - | - | - | - | - | 44 | - | - | - | - | - | - |
| Social & Supportive Housing | | | | | | | | | | | | | | | |
| Social Housing | | | | | | | | | | | | | | | |
| Capilano - Delbrook | | 1,434 | - | - | - | - | 1,434 | - | - | - | - | - | - | - | - |
| Lynn Creek - Oxford/Sanford | | 1,466 | - | - | - | - | 1,466 | - | - | - | - | - | - | - | - |
| Lynn Valley - Kiwanis Seniors Living | | 784 | - | - | - | - | 784 | - | - | - | - | - | - | - | - |
| Technology | | | | | | | | | | | | | | | |
| Fibre Optic Network | | | | | | | | | | | | | | | |
| Network Extensions (LG, Lower Lynn, Maplewood) | | 220 | - | - | - | - | - | - | 220 | - | - | - | - | - | - |
| Transportation | | | | | | | | | | | | | | | |
| Active Transportation | | | | | | | | | | | | | | | |
| Priority 1 Cycling Routes (Spint Trail - Central) | 3, 4 | 5,495 | - | - | - | - | - | 100 | - | - | 1,500 | 952 | - | - | 2,943 |
| Priority 2A Cycling Routes (Lynn Valley Road) | 3, 5 | 1,880 | - | - | - | - | - | 1,250 | - | - | - | - | - | - | 630 |
| Fleet Additions - Bike/Pathway Sweeper | | 250 | - | - | - | - | - | 250 | - | - | - | - | - | - | - |
| Minor Projects Outside Centres (MPOC) | 3 | 1,907 | - | - | - | - | - | 1,800 | - | - | - | - | - | - | 107 |
| Roads & Bridges | | | | | | | | | | | | | | | |
| Ross Road Bridge & Infrastructure | | 4,934 | 2,675 | - | - | - | - | 1,745 | - | - | 445 | - | - | - | 69 |
| Road Upgrades - Centres | | | | | | | | | | | | | | | |
| Transit | | | | | | | | | | | | | | | |
| Transit Exchange/MOTI Municipal Infrastructure | | 160 | - | - | - | - | - | 160 | - | - | - | - | - | - | - |
| Utilities | | | | | | | | | | | | | | | |
| Storm Water Utility | | | | | | | | | | | | | | | |
| Culvert Replacements | | 3,000 | 78 | - | 2,181 | - | - | - | - | - | 356 | - | - | - | 385 |
| Utility Mains | | | | | | | | | | | | | | | |
| Ross Road Bridge Utility Infrastructure | | 3,716 | - | - | 3,275 | - | - | - | - | - | 441 | - | - | - | - |
| PRV Stations - Lions Gate | 8 | 820 | - | - | 8 | - | - | - | - | - | 812 | - | - | - | - |
| Sewer Main Upgrades Town Centers | | 1,400 | - | - | 14 | - | - | - | - | - | 1,386 | - | - | - | - |
| Storm Main Upgrades Town Centers | | 660 | - | - | 7 | - | - | - | - | - | 653 | - | - | - | - |
| New Capital and Initiatives Total | | 50,007 | 6,865 | 221 | 12,565 | - | 3,684 | 5,305 | 958 | - | 6,952 | 3,847 | 385 | 3,625 | 5,600 |

2020 Capital Plan Reserve Fund Appropriations, cont. (\$000's)

| Program | Change # | Cost | DISTRICT RESERVES | | | | | | | | DEVELOPER/PRIVATE | | | | GRANTS | SURPLUS |
|---|----------|-------|-------------------|-------------------|-----------|------------------|---------|--------------------|---------------------------|------------------------|-----------------------|----------------------------|-----------------|-----------|--------|-----------------|
| | | | EXISTING CAPITAL | | | LAND AND HOUSING | | NEW CAPITAL | | | DEVELOPMENT | | | OTHERS | Grants | General Surplus |
| | | | Infrastr. Reserve | Fleet & Equipment | Utilities | Land | Housing | Transp. & Mobility | Community Health & Safety | Climate and Innovation | Develop. Cost Charges | Community Armenty Contrib. | Offsite/Private | Borrowing | | |
| EXISTING CAPITAL | | | | | | | | | | | | | | | | |
| Civic Facilities & Equipment | | | | | | | | | | | | | | | | |
| General Provision - All Facilities | | | | | | | | | | | | | | | | |
| Facility Maintenance Block Funding | | 1,206 | 1,206 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operations Facilities & Equipment | | | | | | | | | | | | | | | | |
| DNV Municipal Hall | | 1,801 | 1,801 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Facility Maintenance Block Funding | | 197 | 197 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Fleet Services | | 2,292 | - | 2,292 | - | - | - | - | - | - | - | - | - | - | - | - |
| Garbage Compacting Containers | | 50 | - | - | 50 | - | - | - | - | - | - | - | - | - | - | - |
| Operations Centre | | 1,672 | 1,672 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Overhead | | 542 | 542 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Supplies & Risk Management | | 10 | 10 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Community Facilities, Arts & Culture | | | | | | | | | | | | | | | | |
| Community Facilities | | | | | | | | | | | | | | | | |
| Deep Cove Cultural Centre | | 49 | 49 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lynnmour Jaycee House | | 30 | 30 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Mollie Nye House | | 30 | 30 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Museum Equipment | | 25 | 25 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Recreation Equipment | | 145 | 145 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Recreation Facilities | | 1,647 | 1,647 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Recreation Technology | | 60 | 60 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Library, Archives & Exhibits | | | | | | | | | | | | | | | | |
| Library Collection | 9 | 552 | 552 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Library Facilities & Equipment | | 194 | 194 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Library Technology | | 160 | 160 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Museum Facilities | | 58 | 58 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public Art & Heritage | | | | | | | | | | | | | | | | |
| Public Art | | 50 | 50 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lands & Real Estate | | | | | | | | | | | | | | | | |
| Other Lands | | | | | | | | | | | | | | | | |
| Commercial Buildings Provision | | 30 | 30 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lynn Valley Village | | 450 | 450 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Parks & Open Spaces | | | | | | | | | | | | | | | | |
| Community Parks | | | | | | | | | | | | | | | | |
| Deep Cove Canoe & Kayak Centre | | 114 | 114 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Lynn Canyon Park | | 250 | 250 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Maplewood Farm | | 160 | 160 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Overhead | | 162 | 162 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public Golf | | 843 | 843 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Road Network - Other | | 19 | 19 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Urban Parkland | | 940 | 940 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Natural Parkland & Alpine Trails | | | | | | | | | | | | | | | | |
| Natural Parkland | | 828 | 828 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Overhead | | 19 | 19 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Sport Fields | | | | | | | | | | | | | | | | |
| Overhead | | 106 | 106 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Sport Fields | | 832 | 832 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Public Safety | | | | | | | | | | | | | | | | |
| Fire & Rescue | | | | | | | | | | | | | | | | |
| Fire Facilities & Equipment | | 1,572 | 1,147 | 425 | - | - | - | - | - | - | - | - | - | - | - | - |
| Police Services | | | | | | | | | | | | | | | | |
| Police Facilities & Equipment | | 228 | 228 | - | - | - | - | - | - | - | - | - | - | - | - | - |

2020 Capital Plan Reserve Fund Appropriations, cont. (\$000's)

| Program | Change # | Cost | DISTRICT RESERVES | | | | | | | | DEVELOPER/ PRIVATE | | | GRANTS | SURPLUS | |
|--|----------|----------------|-------------------|-------------------|---------------|------------------|--------------|--------------------|---------------------------|------------------------|-----------------------|----------------------------|------------------|--------------|-----------------|------------|
| | | | EXISTING CAPITAL | | | LAND AND HOUSING | | NEW CAPITAL | | | DEVELOPMENT | | | OTHERS | General Surplus | |
| | | | Infrast. Reserve | Fleet & Equipment | Utilities | Land | Housing | Transp. & Mobility | Community Health & Safety | Climate and Innovation | Develop. Cost Charges | Community Amenity Contrib. | Offsite/ Private | Borrowing | Grants | |
| Technology | | | | | | | | | | | | | | | | |
| Applications & Hardware | | | | | | | | | | | | | | | | |
| Application Enhancements | | 750 | 750 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Business Systems Specialists | | 300 | 300 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Corporate Hardware Refresh | | 390 | 390 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Digital Transformation | | 750 | 750 | - | - | - | - | - | - | - | - | - | - | - | - | |
| COVID-19 Facility & Technology Improvements | 9 | 467 | | | | | | | | | | | | | 467 | |
| Transportation | | | | | | | | | | | | | | | | |
| Active Transportation | | | | | | | | | | | | | | | | |
| Sidewalk | | 450 | 450 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Roads & Bridges | | | | | | | | | | | | | | | | |
| Overhead | | 443 | 443 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Road Network - Other | | 365 | 365 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Road Network - Paving | 9 | 3,900 | 3,258 | - | - | - | - | - | - | - | - | - | - | 642 | - | |
| Road/Utility Development Opportunities | | 300 | 150 | - | - | - | - | - | - | - | - | 150 | - | - | - | |
| Street Lighting | | 190 | 190 | - | - | - | - | - | - | - | - | - | - | - | - | |
| Traffic Operations | 9 | 355 | 140 | - | - | - | - | - | - | - | - | - | - | 215 | - | |
| Utilities | | | | | | | | | | | | | | | | |
| Storm Water Utility | | | | | | | | | | | | | | | | |
| Overhead | | 781 | - | - | 688 | - | - | - | - | - | 93 | - | - | - | - | |
| Special Watercourses | 9 | 1,648 | (52) | - | 1,849 | - | - | - | - | - | 236 | - | - | - | (385) | |
| Storm Main | | 1,050 | - | - | 925 | - | - | - | - | - | 125 | - | - | - | - | |
| Utility Mains | | | | | | | | | | | | | | | | |
| Equipment | | 120 | - | - | 120 | - | - | - | - | - | - | - | - | - | - | |
| Overhead | | 912 | - | - | 803 | - | - | - | - | - | 108 | - | - | - | - | |
| Sewer Main | | 470 | - | - | 414 | - | - | - | - | - | 56 | - | - | - | - | |
| Lift Stations | | 315 | - | - | 278 | - | - | - | - | - | 37 | - | - | - | - | |
| PRV Stations | | 300 | - | - | 264 | - | - | - | - | - | 36 | - | - | - | - | |
| Pump Stations | | 890 | - | - | 784 | - | - | - | - | - | 106 | - | - | - | - | |
| Water Reservoirs | | 300 | - | - | 264 | - | - | - | - | - | 36 | - | - | - | - | |
| Water Main | 6 | 6,462 | - | - | 5,562 | - | - | - | - | - | 750 | - | - | - | 150 | |
| Existing Capital Total | | 39,231 | 21,690 | 2,717 | 12,003 | - | - | - | - | - | 1,582 | - | 150 | - | 622 | 467 |
| 2020 Capital Budget | | 89,238 | 28,555 | 2,938 | 24,568 | - | 3,684 | 5,305 | 958 | - | 8,534 | 3,847 | 535 | 3,625 | 6,222 | 467 |
| 2020 Opening Reserve Balances | | 143,739 | 36,449 | 3,050 | 39,633 | 4,575 | 5,697 | 6,042 | 4,100 | 200 | 27,425 | 16,568 | | | | |
| Add: Contributions and Interest | | 61,569 | 20,077 | 1,943 | 18,041 | 2,301 | 510 | 1,906 | 363 | 526 | 4,743 | 11,159 | | | | |
| Less: Appropriations | | | | | | | | | | | | | | | | |
| Capital | | 78,389 | 28,555 | 2,938 | 24,568 | - | 3,684 | 5,305 | 958 | - | 8,534 | 3,847 | | | | |
| Debt Repayment/Stabilization/Operating Use | | 1,292 | 990 | | 102 | | | | | 200 | | | | | | |
| 2020 Projected Closing Reserve Balances | | 125,627 | 26,981 | 2,055 | 33,004 | 6,876 | 2,523 | 2,643 | 3,505 | 526 | 23,634 | 23,880 | | | | |

Note: Infrastructure Reserve balances include Public Golf and IT Equipment Reserves. Tax Growth Reserve and others are not included in this schedule.

(8479)